

Exhibit "C"

COLUMBUS CONSOLIDATED GOVERNMENT

HOME Investment Partnership Program

MBE/DBE Outreach Plan

Minority and Women's Business Enterprises HOME Program Policy Statement

The Consolidated Government of Columbus, Georgia (the City), has established a Minority and Women's Business Enterprises Outreach goal to ensure inclusion, to the maximum extent possible, of entities owned by minorities and women within all activities related to DCA's HOME Investment Partnership Program in order to provide affordable housing as authorized under the HOME Program. The City will carry out this policy through the MBE/WBE outreach procedures stated below.

Minority and Women's Business Enterprises Outreach Procedures

Columbus Consolidated Government has established procedures to encourage the use of minority and women's business enterprises (MBE/WBE) in HOME-assisted housing in accordance with the Home Investment Partnerships (HOME) Program. These procedures are intended to further the objectives of Executive Orders 11625, 12432 and 12138.

- (a) Informing the public, owners and potential MBE/WBE about the MBE/WBE outreach policy/procedures
 1. Columbus Consolidated Government will publish its Minority/Women's Business Enterprises Policy Statement in the newspaper of widest statewide circulation and other minority/women oriented newspapers of widest statewide circulation.
 2. Columbus Consolidated Government will develop and maintain a solicitation list of certified MBE/WBE with capabilities, services, supplies and/or products which are related to housing development. All subrecipients and prime contractors will be required to do the same, whenever financially feasible. The services and assistance of the Minority Business Development Agency of the U.S. Department of Commerce and other appropriate federal and state agencies will be sought in accomplishing this task.

- (b) MBE/WBE participation in the HOME programs
 1. To the maximum extent possible, MBE/WBE will be included in all contracts which Columbus Consolidated Government enters related to the provision of affordable housing under the HOME program. All subrecipients and prime contractors will also be required, to the maximum extent possible, to do the same.
 2. When economically feasible, Columbus Consolidated Government will divide total requirements into small tasks and quantities to permit the maximum participation by MBE/WBE and will require the same of the subrecipients and prime contractors.
 3. When economically feasible, Columbus Consolidated Government will establish delivery schedules which encourage MBE/WBE participation in HOME programs and will require the same of the subrecipients and prime contractors.

(c) Compliance

Columbus Consolidated Government will require that all subrecipients and prime contractors comply with the MBE/WBE outreach program procedures as a condition of assistance. This requirement will be included as a legal covenant in the appropriate Performance Agreement.

(d) Record keeping procedures

Columbus Consolidated Government will maintain records which will describe MBE/WBE outreach activities taken and will require the subrecipients, prime contractors, developers and owners of HOME-assisted rental housing to do the same and submit annual reports on their MBE/WBE outreach activities to the City as a condition of receipt of HOME funds.

(e) MBE/WBE outreach assessment and corrective actions

Columbus Consolidated Government will review annually the success of its MBE/WBE outreach efforts associated with the HOME programs and will take corrective action to strengthen any weaknesses in its MBE/WBE outreach activities. This assessment will be completed for each SR, CHDO, prime contractor, and owner of HOME-assisted rental housing consisting of more than four units (smaller housing projects will be assessed every two years). Each will be required to take corrective action to strengthen any weakness. Failure to do so may result in the pursuit of remedies by the City.